

CONFERENCE 2024

OCTOBER 18



State of the System & Continuous Improvements

CLARISSA RODRIGUEZ, CHAIR STEVEN SCOTTI, EXECUTIVE DIRECTOR





STATE OF THE SYSTEM





ABOUT THE BOARD — IN 2023



annual budget

1,037

employees statewide

- Fielded **542,245** phone calls regarding **workers' comp** and **disability**
- 77,105 calls regarding Paid Family Leave
- 10,000 calls and 9,600 emails Advocate for Injured Workers
- 2,000 calls and 4,300 emails Advocate for Business
- 48,000 interpretation services and 1,000 document translations provided through our Language Access unit

ABOUT THE BOARD — IN 2023

Vocational Rehabilitation Counselors

Licensed Master Social Workers

7,042 injured workers assisted

4,700 injured workers assisted

11,700 services provided

12,000 services provided



ABOUT THE BOARD: PUBLIC EDUCATION

OUTREACH TO MORE THAN 30,000 PEOPLE!

Since launching the webinar programs:





people attended Employer webinars



people attended COVID-19 & Workers' Comp webinars



people attended Paid Family Leave webinars

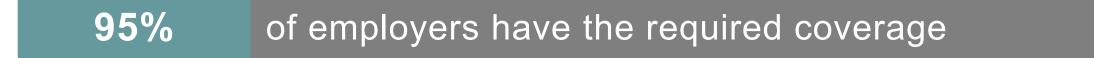


ABOUT THE BOARD: ACTIVITY

16 million	wcb.ny.gov website views in 2023
5 million	PaidFamilyLeave.ny.gov website views
9.2 million	Documents scanned
892,000	Notices created and issued



775,163 employers in New York State



46,775 penalties issued to employers who lacked coverage

9.2% employer assessment rate for 2024

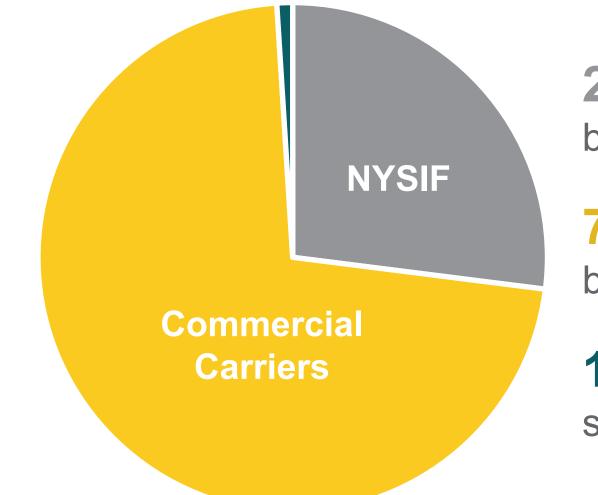
\$53 million employer savings, a result of last year's rate cut



INSURER LANDSCAPE: 2023 TOP 10 CARRIER GROUPS

Carrier Group	Direct Written Premium (\$ Millions)	Market Share	Change from 2022	
NYSIF	1,709	32.9%	+2.3%	The top 10
Amtrust	494	9.5%	+0.5%	carriers by
The Hartford	408	7.9%	+0.1%	premium vol
Travelers	387	7.4%	-0.4%	wrote more than 76% of
Chubb	228	4.4%	-0.9%	statewide
Zurich	191	3.7%	-0.3%	premium in
Old Republic	168	3.2%	+0.0%	2023.
Berkshire Hathaway	157	3.0%	-0.1%	
Liberty Mutual	134	2.6%	-0.2%	
Utica	110	2.1%	-0.1%	Source: CIRB

INSURER LANDSCAPE



27% of employers are insured by NYSIF

72% of employers are insured by commercial carriers

1% of employers are self-insured

Source: CIRB





Calendar year combined ratio: 82.9%

Loss cost reduced by 9% from previous year

Source: CIRB



PROVIDER LANDSCAPE

SPECIALTY	NO OF PROVIDERS
Acupuncturist*	151
Chiropractor	1,127
Licensed Clinical Social Worker*	62
Nurse Practitioner*	1,241
Occupational Therapist*	406
Physical Therapist*	3,988
Physician	8,229
Physician Assistant*	1,579
Podiatrist	339
Psychologist	201

TOTALSAuthorized
Providers22,750

Authorized and	17,323
Active Providers	17,525

*Able to be authorized starting Jan 2020

PROVIDER LANDSCAPE

Access to care

In 2023, 90% of injured workers were able to access medical care in their county or an adjacent one.

TOTAL PROVIDER FORMS RECEIVED IN 2023	5,453,997	Q
Provider in Injured Workers' County	3,629,140	
Provider in Adjacent County	1,123,074	41
Percent	90%	ш



INJURED WORKER LANDSCAPE

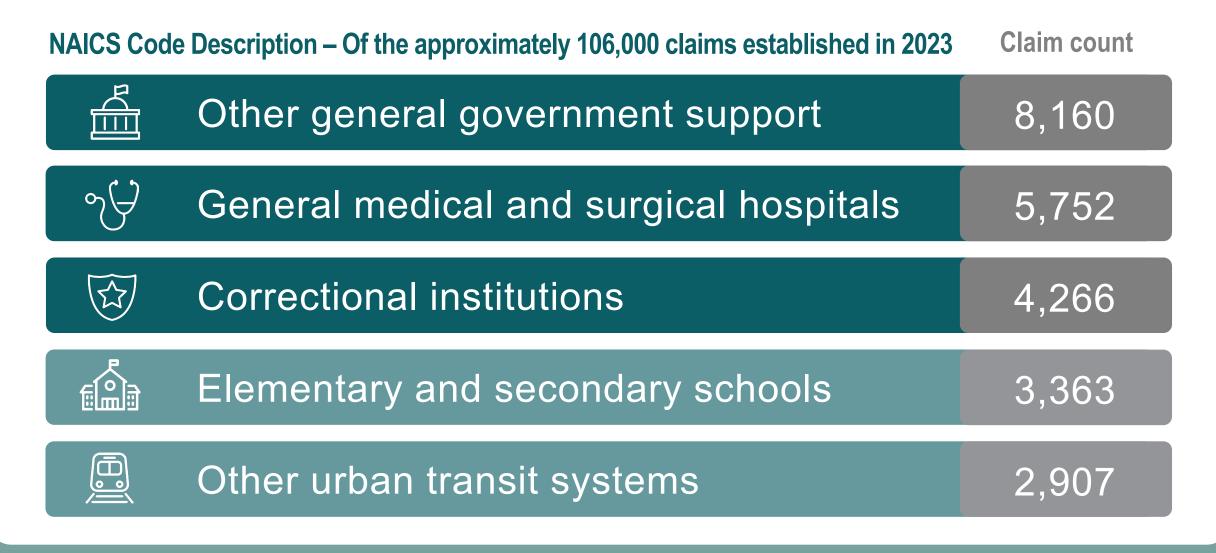
Of the 20 million people in New York State 9.8 million were working* at the end of 2023



WC Claims Per 100 NYS Workers* by Injury Year

*NYS workers per year Bureau of Labor Statistics employment data

CLAIMS ESTABLISHED IN 2023: INDUSTRY (NAICS)





CLAIMS ESTABLISHED IN 2023: NATURE OF INJURY

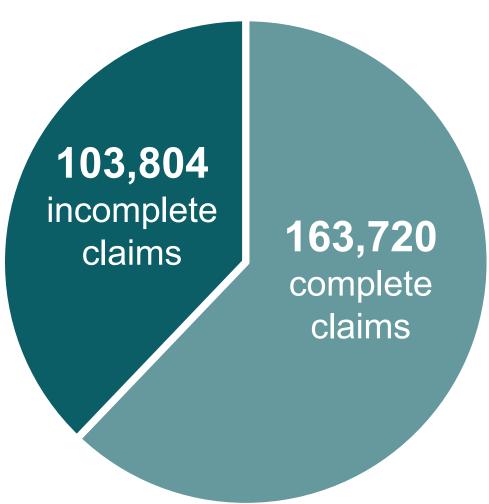
WCIO – Nature of Injury – Established 2023		Claim count
	Strain or tear	36,069
*	Contusion	20,365
the second se	Sprain or tear	13,323
[[[[]	Fracture	6,489
	Laceration	5,970

CLAIMS ESTABLISHED IN 2023: CAUSE OF INJURY

WCIO - Cause of Injury – Established 2023	Claim count
Strain or injury by lifting	10,416
Fall, slip, or trip	7,258
Struck/injured by fellow worker, patient, or other person	6,994
Strain or injury	6,783
Fall, slip, or trip on same level	6,547

Top 10 Industries	Claims
CONSTRUCTION	27
PUBLIC ADMINISTRATION	24
MANUFACTURING	16
TRANSPORTATION AND WAREHOUSING	14
HEALTH CARE AND SOCIAL ASSISTANCE	13
OTHER SERVICES (EXCEPT PUBLIC ADMINISTRATION)	8
RETAIL TRADE	8
EDUCATIONAL SERVICES	6
AGRICULTURE, FORESTRY, FISHING, AND HUNTING	5
ADMINISTRATIVE AND SUPPORT, WASTE MANAGEMENT, AND REMEDIATION	5

ASSEMBLED CLAIMS



267,524 claims assembled in 2023

- Majority of incidents reported by payers
- 12% reported via Employee Claim Form, C-3

163,720 of all assembled claims for2023 were complete(both a medical report and notice)

103,804 were incomplete



CLAIMS ASSEMBLED 2010-2023



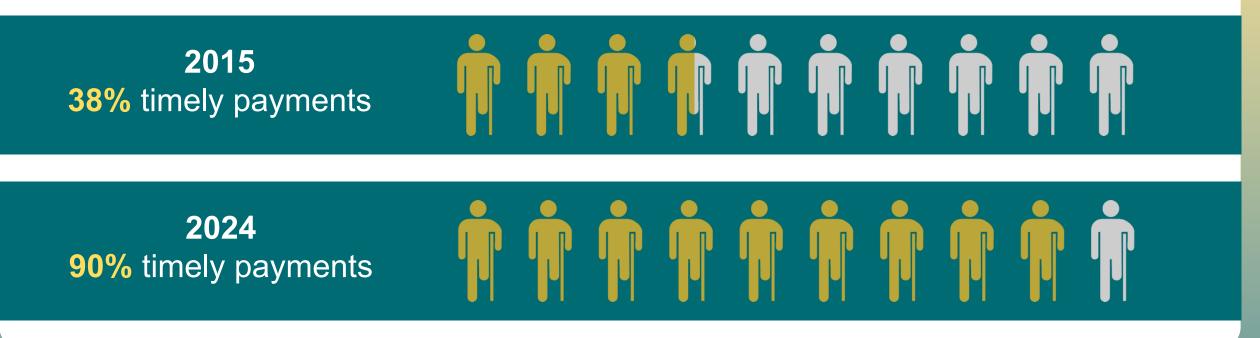
Insurers must report worker injuries to the Board within <u>18 days</u> of lost time or <u>10 days</u> from employer knowledge, whichever is later.

2015
35% timely reports
Image: Constraint of the state of the



EXPEDITED BENEFIT PAYMENTS

Payments to injured workers must begin within <u>18 days</u> of lost time or <u>10 days</u> from when the worker gave employer notice of an injury.





MEDIAN WAGE



Median wage of workers with claims assembled in 2023 was

\$55,484 annually (\$1,067 per week)

Median occupational wage in NYS was \$58,603 annually (\$1,227 per week)



CLAIMS: MEDICAL-ONLY



70% medical-only 30% medical & indemnity



We're examining these claim types

Injury / disability type	Number of claims	Percentage
Temporary Total Disability (TTD)	26,714	27.3%
Temporary Partial Disability (TPD)	26,476	27.0%
Schedule Loss of Use (SLU)	25,249	25.8%
Permanent Partial Disability (PPD)	4,798	4.9%
Section 32 - No Permanency (S32)	14,438	14.7%
Permanent Total Disability (PTD)	185	0.2%
Fatality	151	0.2%



Injury / Disability Type	Claims	Controverted
Temporary Total Disability	26,714	7%
Temporary Partial Disability	26,476	11%
Schedule Loss of Use	25,249	11%
Permanent Partial Disability	4,798	13%
Section 32 - No Permanency	14,438	20%
Permanent Total Disability	185	24%
Fatality	151	64%

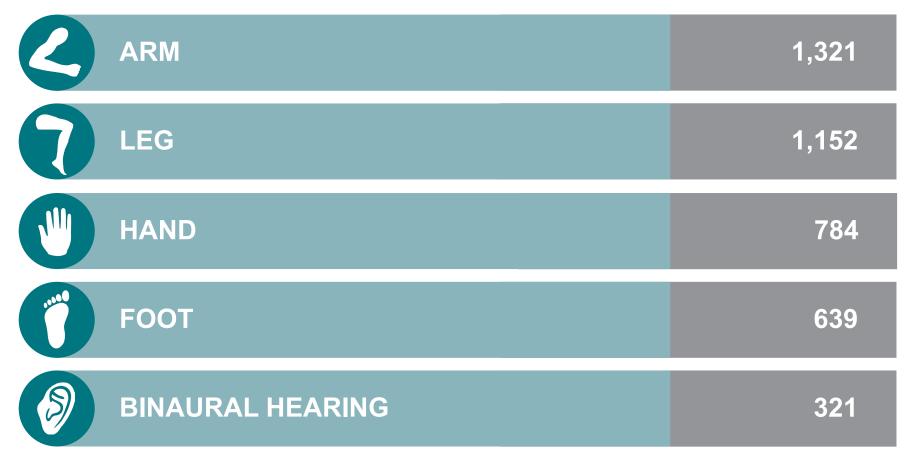


Injury / Disability Type	Claims	Hearings*	IME*	PAR*	Represented
Temporary Total Disability	26,714	20%	30%	52%	42%
Temporary Partial Disability	26,476	49%	66%	72%	66%
Section 32 - No Permanency	14,438	89%	84%	58%	94%
Schedule Loss of Use	25,249	43%	82%	42%	92%
Permanent Partial Disability	4,798	97%	97%	66%	98%
Permanent Total/ Total Industrial Disability	185	98%	98%	78%	99%
Fatality	151	89%	N/A	N/A	87%

*percent with at least one

SCHEDULE LOSS OF USE CLAIMS

Top 5 body parts and number of SLU claims





SECTION 32 WAIVER AGREEMENTS

Medical open	18%
Medical closed	82%
Years from injury to finalization	6.5
Days from documents filed to finalization	67



SECTION 32 WAIVER AGREEMENTS

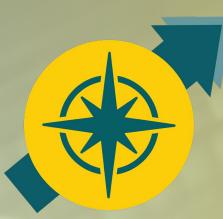
Injury type	Claims	S-32 amt.	Legal fees	Legal fee percent	Percent represented
Temporary	14,438	\$66,300	\$8,340	13%	96%
SLU	437	\$64,445	\$4,223	7%	95%
PPD	2,036	\$88,598	\$10,226	12%	99%
PTD	128	\$183,965	\$21,190	12%	100%
Fatality	58	\$219,722	\$27,255	12%	93%
All	17,097	\$70,309	\$8,619	12%	96%

To protect the rights of employees and employers by ensuring the proper delivery of benefits and by promoting compliance with the law.



UP NEXT EXECUTIVE DIRECTOR OF THE BOARD STEVEN SCOTTI





ONBOARD AND MOVING FORWARD WITH SYSTEM EFFICIENCIES

ONBOARD MODERNIZATION PROGRAM

YESTERDAY

TODAY

TOMORROW

Fully paper-based system

- Inefficient processes and procedures
- Limited electronic data
- Limited access to real-time case information
- OBLR and increased use of web-based eForms
- Fewer delays caused by duplication, errors, etc.
- Reliable data to drive decision-making
- eCase access limitations
- Electronic submissions, faster resolutions
- Real-time (24x7) access to data
- Enhanced data availability, quality, and accuracy
- Automated workflows eliminating manual processes

ONBOARD ELECTRONIC FILING EFFICIENCIES

3 Days Mailing and scanning

2 Days Paper arrives in CIS for review 3 Seconds eForm submitted through eCase

5 Seconds eForm placed in case folder

3 Days Works through Board reviews

8 DAYS

2 Seconds eForm correctly routed

10 SECONDS



BETTER BOARD

PAPER

WORKERS' COMPENSATION BOARD 3

ONBOARD: PRIOR AUTHORIZATION REQUESTS (PARS)

- Online submission for all medical PARs
- Over 75 PAR process enhancements since May 2022 rollout
- To date: 2,000,000+ PARs handled
 - 92% without escalation to MDO
 - Fewer than 1% needed a hearing

BETTER BOARD

- 95% of medication, DME, and mental health PARs are resolved in <u>one day</u> with the remaining PARs resolved within <u>two days</u>
- Authorization significantly **expedited** in comparison to prior paper requests

Today, **PARs** are processed more **expeditiously** and **accurately** than ever.

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My Dashb	oard										
Prior Auth Draf	t eForms Submitted	eForr	ns								
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PAR ID	Туре	\$	Due Date	¢	Patient	÷	DOB	¢	Current Activity	Injury Date	WCB Case #
PAR ID \$	Type Medication	\$	Due Date		Patient	\$	DOB	\$	Current Activity		
		\$			Patient	\$	DOB	¢		í	
PA-00-0003-478	Medication	\$	12/23/2021		Patient	\$	DOB	\$	Review Insurer Level 2 Den	n i	

ONBOARD: PAR PROCESS ENHANCEMENTS

2024 enhancements

- Enabled delegate submission of PARs
- Grant without prejudice at Level 1 review
- Level 2 review process updates
- Multi-factor authentication for improved security

BETTER BOARD

Ability for claim administrator to reassign PAR to the correct TPA

Coming soon...

- CIS reference to HP-1.0 PAR arbitrations
- Enable withdrawal of PARs

WORKERS' COMPENSATION BOARD 39

ONBOARD: MEDICAL DISPUTE RESOLUTIONS (HP-1)

- Online submission for all medical dispute resolution requests
- Redesign of workflow and processes has enabled us to eliminate the backlog for administration and arbitration HP-1 awards
 - 1-2 months for administrative awards
 - Within 3 months for arbitration awards
- Implemented standardized information requirements
- Published documentation expectations for submission and responses

BETTER BOARD

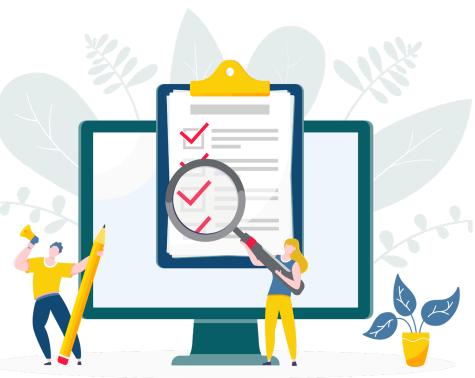
Updated our arbitrators list and arbitration process

Today, **HP-1s** are processed more **expeditiously** and **accurately** than ever.

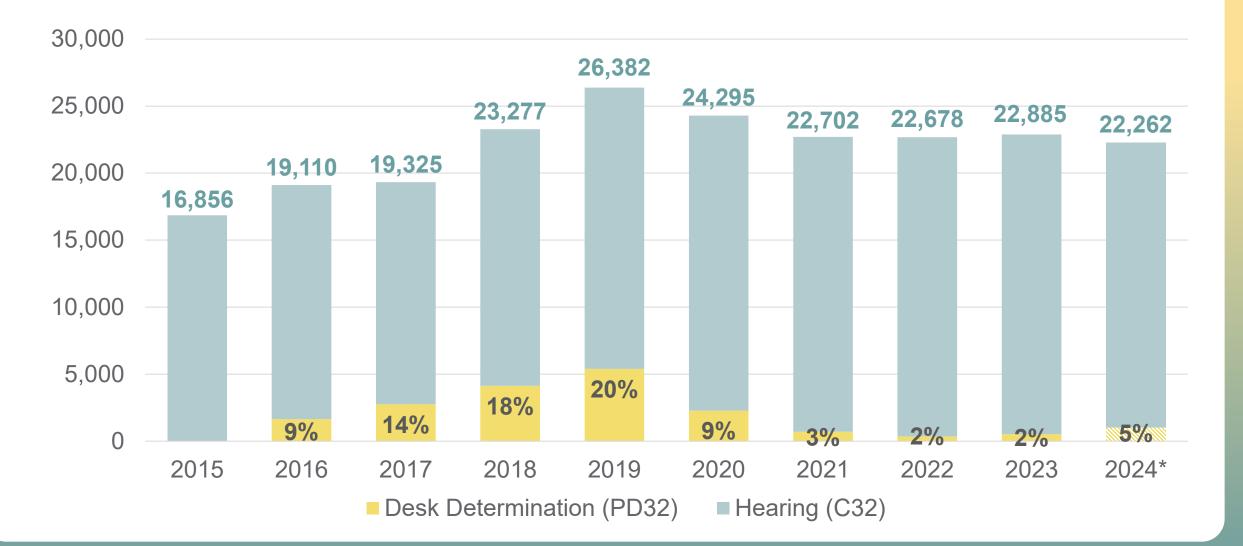


ONBOARD: NEXT DELIVERABLE – RFA-1LC

- Q4 2024: Mandatory electronic Request for Further Action by Legal Counsel (Form RFA-1LC)
- Various submission options: eForm in eCase and/or API or XML options
- First eForm for attorney requests for action
- Approximately 14,000 RFA-1LC forms monthly
- Online and electronic submissions will ensure quality submissions and greatly expedite legal requests for actions (including awards and hearings to obtain awards)



SECTION 32 DESK REVIEW INITIATIVE – 7/1/24



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BETTER BOARD

CMS-1500 ELECTRONIC MANDATE – 8/1/24 ANNOUNCEMENT

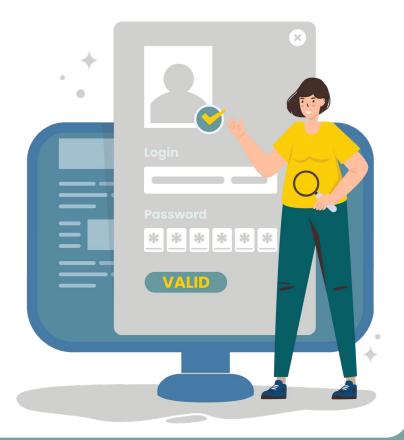
- Electronic submission of the CMS-1500 universal medical billing form will be <u>required</u> for providers by August 1, 2025
 - Benefits of electronic submission:

More efficient

- Providers receive payments more quickly
- Electronic receipt eliminates disputes as to if/when bill was received
- Providers are notified of billing errors more quickly allowing for prompt resubmission

Minimal cost

- No or low cost to providers (e.g., \$1 billing code)
- Reduced paper and scanning costs for the WCB



CASE INDEXING INITIATIVE – 9/26/24

Claims with an *Employee Claim Notice (Form C-3)* or First Report of Injury (FROI) and a medical report are now indexed by the Board.

Exceptions:

- Claims already controverted or accepted without liability under WCL §21-a
- "Medical-only" claims, where the Agreement to Compensate Code (ATC) has been left blank

Note: A medical-only claim that becomes a lost time claim will be indexed.

Benefits:

- Sea change first time Board is indexing all lost time claims that are not controverted or accepted under WCL §21-a
- Indexing requires carrier to contest claim within <u>25 days</u> or risk waiving legal defenses (bringing certainty as to whether the claim is accepted or controverted)

BOARD PERSONNEL

Board Staff

24% of WCB staff hired within the past two years

Workers' Compensation Law Judges

- Number of judges increased from 75 to 100 within past two years
- Increase has substantially reduced cases waiting for a hearing

Claims Examiners

- **40+** claims examiners hired in 2024
- More staff, more efficient claims processing
- Prioritized claims that need hearings
- Established priorities for pending work items

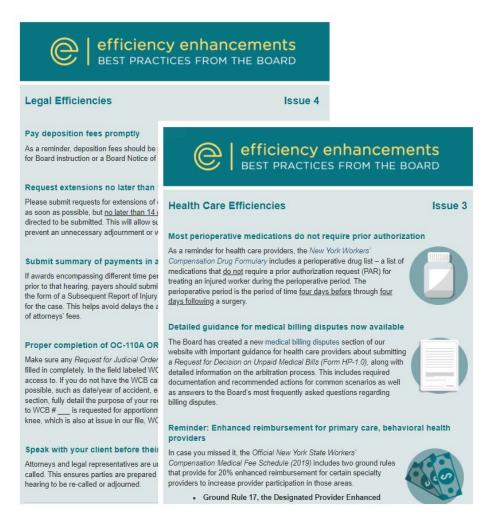


SHARING EFFICIENCY ENHANCEMENTS

Tips and best practices for utilizing Board systems, processes, and forms in the most efficient, effective manner

Recent topics:

- Proper completion and submission of forms
- PAR reminders (including when PARs are <u>not</u> needed)
- Health care efficiencies
- Legal efficiencies
- Subscribe for Board updates at wcb.ny.gov/Notify



CONTINUOUS IMPROVEMENT – OTHER INITIATIVES

- Staffing and return to in-person hearings by appointment
- Increasing access to quality medical care
- Reducing the amount of C-8.1B objections filed for medical bills
- Evaluating claims processing workflows for efficiency gains in delivery of services
- Reviewing all backlogs for reduction or elimination
- Reviewing regulations to increase efficiencies and prevent "bad actors"





MAJOR BOARD INITIATIVE: INCREASING ACCESS TO QUALITY MEDICAL CARE

ACCESS TO QUALITY MEDICAL CARE

- WCB is actively engaged in increasing the number of qualified providers in primary care and specialties with a broad geographic distribution
- WCB is reviewing the entire system to identify medical provider pain points and take steps to ameliorate or eliminate them
- Efforts by MDO to recruit, retain, and re-engage providers include:
 - Direct outreach to providers and clinics
 - Making the authorization process simpler with a fully online process and reduced paperwork requirements
 - Delegated credentialing WCB authorizations for multiple providers with hospital medical staff privileges processed in a single electronic data transaction using data from the hospital credentialing process



PROVIDER IMPROVEMENTS

Attracting more providers into the workers' compensation system to improve access to care

- CMS-1500 allows providers to use the same/similar codes, templates, and software they use with other payers
- Faster resolution of billing disputes (HP-1s)
- Faster resolution of prior authorization requests (PARs)
- Implemented PAR enhancements requested by providers

BETTER BOARD

ID and 1B modifiers provide a 20% fee increase for primary care and behavioral health providers



PROVIDER IMPROVEMENTS

- Move to CMS-1500 universal billing form and transition to OnBoard platform for PARs has resulted in the elimination of numerous WCB medical forms
- Permanent telehealth regulations issued on July 11, 2023
- Fewer depositions, and all depositions done by telephone
- Educational outreach and website tools to facilitate use of *Medical Treatment Guidelines* and *Drug Formulary*
- Direct assistance available from the Medical Director's Office at MDO@wcb.ny.gov



PROVIDER IMPROVEMENTS

- Governor Hochul signs bill allowing physical therapy assistants (PTA) and occupational therapy assistants (OTA) to provide care to workers' compensation patients under the direct supervision of an authorized PT or OT
- Reconvening Medical Advisory Committee to update *Medical Treatment Guidelines*
- Regular updates to medical fee schedules
 - Keep pace with national norms
 - Keep fee schedules competitive and changes more predictable
 - Make fee schedules more like their national counterparts (similar codes, applications, billing software)



TODAY IS BETTER THAN YESTERDAY & TOMORROW WILL BE

TOMORROW WILL BE BETTER THAN TODAY.